

## Strategic Plan: 2013-2016 Summary

# Welcome

This is a time of great change and challenge for public service delivery in Scotland. This Strategic Plan sets out how JIT will capitalise on that momentum for change by working with all of the national partners to support their efforts to deliver new models of public service and integrated health and social care.

It is a great pleasure for me, as Director of the Joint Improvement Team, to set the scene for our new three year Strategic Plan. The plan is highly ambitious and sets out a series of challenging aspirations for the team, working alongside local and national partners, between now and 2016.



**Professor Jim McGoldrick**  
Chair of the Joint  
Improvement  
Partnership Board



**Dr Margaret Whoriskey**  
JIT Director

## The Joint Improvement Team Partnership board

JIT's role has been re-affirmed with the establishment of a Joint Improvement Partnership Board in April 2013, comprising senior representatives of the Scottish Government, CoSLA NHS Scotland, and the Independent, Third and Housing sectors.

JIT is a strategic improvement partnership between the Scottish Government, NHS Scotland, CoSLA, the Third Sector, the Independent Sector, and the Housing Sector.

## JIT Strategic Plan 2013-16

The strategic plan sets out our **six core** priorities for the next three years;

- All of our work aims to support a reshaping of our care and support to meet *person-centred outcomes*.
- In line with the public service reform agenda, we will give priority to achieving *a decisive shift to prevention*, and to improving integration, partnership and collaboration.
- Given the importance people place on their homes, we will give priority to improving the *place –home and community* – in which people live.
- The JIT exists to provide practical support and assistance to local health, housing and social care partnerships centred on *improving practice and performance* and *building capabilities* of those who provide these public services.

### JIT's Six Priorities



## Strategic Outcomes

Between 2013 and 2016 we will support partners to achieve the following outcomes:

### Person-centred outcomes

- All partnerships have achieved a step-progression towards embedding and mainstreaming a personal outcomes approach in local health and care systems.
- Increased awareness and use of co-production approaches is evident in partnership service planning and delivery models, and workforce and organisational development activity.
- Local partnerships are developing and integrating SDS within their commissioning and service delivery models for health and social care.

### Decisive shift to prevention

- All partnerships have delivered a year-on-year shift of Change Fund investment to upstream, sustainable prevention.
- All Partnerships provide a core menu of effective alternatives to emergency admission for people with complex needs, enabling a return home from hospital, or closer to home, without delay.
- Telehealth and telecare has enabled choice and control in health, care and wellbeing services for an additional 300,000 people, with the use of telehealth and telecare proactively demanded as positive options.
- The 8 pillar model of community support for people affected by dementia has been adopted by local partnerships, and effective pathways and support are evident.
- All partnerships will have a better understanding of the financial impact of reablement and the most effective delivery models will be in operation

### Integration, partnership and collaboration

- All partnerships have implemented effective governance and associated arrangements, including locality planning, for health and social care integration.
- All partnerships have agreed joint strategic commissioning plans for adults and older people's services, which set out long term plans for investment and disinvestment to achieve national and local outcomes and priorities.
- The housing sector's relationship with the new health and social care partnerships has been defined, has secured support, and is being implemented.
- All partnerships are reporting progress on the National Integration Outcomes and associated measures.

## Strategic Outcomes cont.

### Place, home and community

- Increased focus in all partnerships on place based approaches to build resilient and healthy communities with the principles of co-production embedded throughout.
- Fit for purpose, sustainable models of housing with care have been identified, and form part of current or forward plans in all local partnerships.
- Exemplars of integrated, outcome focused and person-centred housing adaptations systems have been developed.

### Improving practice and performance

- National targets are being met by all partnerships in relation to delayed discharges, 75+ emergency in-patient bed days and post-diagnostic support for people affected by dementia
- All partnerships are actively using integrated, fit for purpose information to support planning, decision-making and performance improvement.
- Health and Social Care Partnerships will have been established and will be utilising and reporting on the suite of Integration Outcomes and associated measures.
- We will have a clear understanding of the contribution of the third sector to the preventative agenda.

### Building capabilities

- Partnerships will have benefited from a comprehensive programme of improvement techniques and events.
- Partnerships will be equipped to maximise the opportunities arising from the integration of health and social care.
- Community Planning Partnerships will be fully engaged with the integration of health and social care.

For further information about JIT check our website on [www.jitscotland.org.uk](http://www.jitscotland.org.uk)

Follow us on twitter: [@jitscotland](https://twitter.com/jitscotland)